

Development Theme	Key Activities & Deliverables	Status
Strengthen our financial position for future sustainability	Produce a new railway marketing leaflet.	Completed
Strengthen our financial position for future sustainability	Review and improve the leaflet aimed at attracting legacies	Opportunity (0-5 years)
Strengthen our financial position for future sustainability	Seek new funding sources for capital projects: grant aid, sponsorship.	Ongoing
Strengthen our financial position for future sustainability	Develop long term partnerships with targeted organisations: District and County Councils, Charitable Givers, etc.	Ongoing
Strengthen our financial position for future sustainability	Develop non-core business opportunities: retail, filming, weddings, on train experiences, engineering uses, e.g. vehicle or plant testing	Ongoing
Strengthen our financial position for future sustainability	Provide volunteers with the skills required to seek and attract external funding opportunities	Opportunity
Strengthen our financial position for future sustainability	Plan and deliver a balanced programme of profitable Events throughout the year to augment the standard train service.	Ongoing
Strengthen our financial position for future sustainability	Roll out a new website for the purpose of attracting business to the Railway.	Completed
Strengthen our financial position for future sustainability	Social Media: develop and introduce a 'Facebook' and 'Twitter' account for the purpose of attracting new business to the Railway	Completed
Strengthen our financial position for future sustainability	Introduce, energy saving innovations. E.g. low energy lighting.	Ongoing

Strengthen our financial position for future sustainability	Reduce debt and aim to operate within our credit balance	Ongoing
Strengthen our financial position for future sustainability	Introduce a system to take control of our outgoings	Ongoing
Maintain and Improve the Railway Infrastructure	Complete the Platform 2 and 3 development project at Bolton Abbey to include a footbridge and station building.	Ongoing
Maintain and Improve the Railway Infrastructure	Complete the Bolton Abbey electro-hydraulic/colour light control and signalling installation, and the commissioning of the former Guiseley Signal Box	Ongoing (5-10 years)
Maintain and Improve the Railway Infrastructure	Extend Bow Bridge loop to allow longer trains and lessen the access curve at Priors Lane depot	Ongoing (0-5 years)
Maintain and Improve the Railway Infrastructure	Further develop a bridge inspection and maintenance regime	Ongoing
Maintain and Improve the Railway Infrastructure	Extend BA platform 1 to facilitate 7 carriages	Opportunity (0-5 years)
Maintain and Improve the Railway Infrastructure	Extend the existing carriage shed to provide enhanced covered storage for our fleet of carriages	Opportunity (5-10 years)
Maintain and Improve the Railway Infrastructure	Creation of shared office facility + training facility	Opportunity (0-5 years)
Maintain and Improve the Railway Infrastructure	Creation of a C&W inspection pit	Opportunity (0-5 years)
Maintain and Improve the Railway Infrastructure	Installation of improved loco preparation facility	Opportunity (5-10 years)

Improve our heritage commitment	Introduce the ex-Northern Ireland Midland Railway carriages into service	Opportunity
Improve our heritage commitment	Maintain a fleet of goods and engineering wagons for demonstration and practical uses	Ongoing
Improve our heritage commitment	Provide a new retail building at Emsay station and return the station building to original use.	Opportunity
Improve our heritage commitment	Develop the environs to include a cattle dock	Opportunity (long term)
Improve our heritage commitment	Raise our profile in the railway preservation and heritage world by appointing a preservation press officer to forge a close relationship with magazines.	Opportunity
Improve our heritage commitment	Overhaul and/or repaint at least one Mark I carriage every year.	Ongoing
Reinforce our capability to provide a steam-hauled passenger service	Attract and retain more volunteers every year and train them for their railway roles	Ongoing
Reinforce our capacity to provide a steam-hauled passenger service	Raise funds for and undertake the major overhaul of locomotive 'Wheldale', owned by the YDRMT(H) Ltd.	Ongoing
Reinforce our capacity to provide a steam-hauled passenger service	Provide enhanced locomotive running facilities at Emsay (running shed)	Opportunity
Reinforce our capacity to provide a steam-hauled passenger service	Acquire a replacement loading shovel for coaling	Completed
Reinforce our capacity to provide a steam-hauled passenger service	Re-configure the shed layout at Emsay for greater efficiency, completion of 1-road shed floor for use by D&P.	Opportunity

Reinforce our capacity to provide a steam-hauled passenger service	Work with suitable steam-loco owning groups to enhance our provision	Ongoing
Reinforce our capacity to provide a steam-hauled passenger service	Produce a long-term Locomotive and Carriage Plan for the future to support the railway's development including the employment of 2 FTE engineering staff	Opportunity
Enhance the Visitor Experience	Introduce a golden zone in the immediate vicinity of BA & Emsay stations as per map	Opportunity
Enhance the Visitor Experience	Refurbish the toilets at both stations	Opportunity
Enhance the Visitor Experience	Creation of a 6th road static display of vehicles	Opportunity
Enhance the Visitor Experience	Provide a tarmac surface to the Bolton Abbey driveway, roundabout and car park	Opportunity (0-5 years)
Enhance the Visitor Experience	Improve the car park surface at Emsay station and repair the potholes in the car park.	Opportunity
Enhance the Visitor Experience	Improve the tidying up the Emsay station yard area from Coal Dock to Shed Building.	Opportunity
Enhance the Visitor Experience	Implementation of a playground	Opportunity
Enhance the Visitor Experience	Operate our services using clean and well-maintained passenger carriages	Ongoing
Enhance the Visitor Experience	Continued operation of the miniature railway	Ongoing

Enhance the Visitor Experience	Encourage the adoption of railway standard uniforms for public-facing staff in operating roles: Guard, Ticket Collector, TTI, Signaller, Booking Clerk.	Opportunity (0-5 years)
Volunteer Welfare and Development	Provide a volunteer website, initially as a resource and repository for railway documents.	Completed
Volunteer Welfare and Development	Develop a suite of training modules aimed at developing and motivating the volunteer workforce.	Ongoing
Volunteer Welfare and Development	Provide a messing facility for volunteers at both Embsay and Bolton Abbey	Ongoing
Volunteer Welfare and Development	Develop a schedule of volunteer engagement events	Ongoing
Provide an educational experience for our passengers and visitors	Create a signalling display centre in the former Sleights signal box at Bolton Abbey	Opportunity
Provide an educational experience for our passengers and visitors	Provide a Classroom / Meeting Room in the Platform 2 & 3 station building at Bolton Abbey Station.	Opportunity
Provide an educational experience for our passengers and visitors	Provide a 'Goods Shed'-style building at Bolton Abbey station to provide an interpretation of the Country Railway experience and to permit corporate functions to be hosted (display and activity centre including rural transport / farming / livestock / role of the railways / quarrying & mining).	Opportunity
Provide an educational experience for our passengers and visitors	Move Narrow gauge to BA (see map)	Opportunity
Enabling the long term aspirations of the organisation	Continue fostering relationships with key stakeholders with a view to enabling operation to Skipton.	Opportunity

Enabling the long term aspirations of the organisation	Persue opportunities toward the purchase of the former trackbed	<b>Opportunity</b>
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